Project on Europe and the Transatlantic Relationship
Belfer Center for Science and International Affairs

IN COLLABORATION WITH
The Rafael del Pino Foundation

PRESENT

e-Workshop in Global Leadership
VII

FACULTY CHAIR
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Harvard Kennedy School Virtual Classroom

September 21–24, 2020
### AGENDA CENTRAL EUROPEAN TIME (MADRID, SPAIN)

#### DAY 1. MONDAY, SEPTEMBER 21
- **13:00–14:00** Welcome and Introductory Remarks
- **14:00–15:15** “Global Trends 2020”  
  Nicholas Burns, Roy and Barbara Goodman Family Professor of the Practice of Diplomacy and International Relations, Harvard Kennedy School
- **15:15–15:30** Break
- **15:30–16:45** “Global Economy: Prospects and Perils”  
  Lawrence H. Summers, Charles W. Eliot University Professor
- **16:45–17:00** Break
- **17:00–18:15** “Female Leadership in the Arab World”  
  Tawakkol Karman, 2011 Nobel Peace Laureate, Former Fisher Family Fellow, Future of Diplomacy Project

#### DAY 2. TUESDAY, SEPTEMBER 22
- **14:00–15:15** “Lessons from the Responses to COVID-19”  
  Amanda Sloat, Fellow, Project on Europe and the Transatlantic Relationship, Harvard Kennedy School
- **15:15–15:30** Break
- **15:30–16:45** “The Future of Europe”  
  Karl Kaiser, Adjunct Professor, Fellow, Project on Europe and the Transatlantic Relationship, Harvard Kennedy School
- **16:45–17:00** Break
- **17:00–18:15** “Female Leadership in the Arab World”  
  Tawakkol Karman, 2011 Nobel Peace Laureate, Former Fisher Family Fellow, Future of Diplomacy Project

#### DAY 3. WEDNESDAY, SEPTEMBER 23
- **14:00–15:15** “Negotiation”  
  James Sebenius, Gordon Donaldson Professor of Business Administration, Harvard Business School
- **15:15–15:30** Break
- **15:30–16:45** “Global Economy: Prospects and Perils”  
  Lawrence H. Summers, Charles W. Eliot University Professor
- **16:45–17:00** Break
- **17:00–18:15** “The US and China in a Post COVID-19 World”  
  Joseph Nye, University Service Distinguished Professor, Harvard Kennedy School

#### DAY 4. THURSDAY, SEPTEMBER 24
- **08:00–09:15** “The Future of Liberal Democracy”  
  Jane Mansbridge, Adams Professor of Political Leadership and Democratic Values, Harvard Kennedy School
- **09:15–09:30** Break
- **09:30–10:45** “The Future of Multilateralism”  
  Samantha Power, Anna Lindh Professor of the Practice of Global Leadership and Public Policy, Harvard Kennedy School
- **10:45–11:00** Break
- **11:00–12:15** “The US and China in a Post COVID-19 World”  
  Joseph Nye, University Service Distinguished Professor, Harvard Kennedy School
- **12:15–12:45** Wrap-up Session

### AGENDA EASTERN TIME (BOSTON, USA)

#### DAY 1. MONDAY, SEPTEMBER 21
- **07:00–08:00** Welcome and Introductory Remarks
- **08:00–09:15** “Global Trends 2020”  
  Nicholas Burns, Roy and Barbara Goodman Family Professor of the Practice of Diplomacy and International Relations, Harvard Kennedy School
- **09:15–09:30** Break
- **09:30–10:45** “Global Economy: Prospects and Perils”  
  Lawrence H. Summers, Charles W. Eliot University Professor
- **10:45–11:00** Break
- **11:00–12:15** “The Age of Surveillance Capitalism”  
  Shoshana Zuboff, Charles Edward Wilson Professor of Business Administration, Harvard Business School

#### DAY 2. TUESDAY, SEPTEMBER 22
- **08:00–09:15** “Lessons from the Responses to COVID-19”  
  Amanda Sloat, Fellow, Project on Europe and the Transatlantic Relationship, Harvard Kennedy School
- **09:15–09:30** Break
- **09:30–10:45** “The Future of Europe”  
  Karl Kaiser, Adjunct Professor, Fellow, Project on Europe and the Transatlantic Relationship, Harvard Kennedy School
- **10:45–11:00** Break
- **11:00–12:15** “The Age of Surveillance Capitalism”  
  Shoshana Zuboff, Charles Edward Wilson Professor of Business Administration, Harvard Business School

#### DAY 3. WEDNESDAY, SEPTEMBER 23
- **08:00–09:15** “The Future of Liberal Democracy”  
  Jane Mansbridge, Adams Professor of Political Leadership and Democratic Values, Harvard Kennedy School
- **09:15–09:30** Break
- **09:30–10:45** “The Future of Multilateralism”  
  Samantha Power, Anna Lindh Professor of the Practice of Global Leadership and Public Policy, Harvard Kennedy School
- **10:45–11:00** Break
- **11:00–12:15** “The US and China in a Post COVID-19 World”  
  Joseph Nye, University Service Distinguished Professor, Harvard Kennedy School
- **12:15–12:45** Wrap-up Session
Nicholas Burns is the Roy and Barbara Goodman Family Professor of the Practice of Diplomacy and International Relations at the Harvard Kennedy School. He is the founder and Faculty Chair of the Future of Diplomacy and International Relations at the Harvard Kennedy School. He is a Senior Counselor at the Cohen Group, and serves on the Board of Directors of Entergy, Inc. Burns served in the United States government as a career Foreign Service Officer. He was Under Secretary of State for Political Affairs from 2005 to 2006; the State Department’s third-ranking official. He was U.S. Ambassador to NATO (2001-2005), Ambassador to Greece (1997-2001) and State Department Spokesman (1995-1997). He worked on the National Security Council as Senior Director for Russia, Ukraine and Eurasia Affairs; Special Assistant to President Clinton; and Director for Soviet Affairs for President George H.W. Bush. Burns served in the American Consulate General in Jerusalem where he coordinated U.S. economic assistance to the Palestinian people in the West Bank and before that, at the American embassies in Egypt and Mauritania. He was a member of Secretary of State John Kerry’s Foreign Affairs Policy Board from 2014-2017. He is a graduate of Boston College and earned a PhD in political science from Harvard. He is the Anna Lindh Professor of the Practice of Global Leadership and Public Policy Board from 2015 to 2017. Burns is a recipient of the Atlantic Council’s David Rockefeller Fellowship and the Aspen Institute’s Millennium Fellowship. In 2016 he was appointed by Engibary as one of the 25 intellectuals having the greatest impact on our thinking about Iberoamerica.

Joseph S. Nye Jr. is University Distinguished Service Professor, and former Dean of the Harvard Kennedy School of Government. He received his bachelor’s degree summa cum laude from Princeton University, won a Rhodes Scholarship to Oxford University, and earned a PhD in political science from Harvard. He has served as Assistant Secretary of Defense for International Security Affairs, Chair of the National Intelligence Council, and Deputy Under Secretary of State for Security Assistance, Science and Technology. His most recent book is The Future of Power, and Presidential Leadership and the Creation of the American Era. He is a fellow of the American Academy of Arts and Sciences, the British Academy, and the American Academy of Diplomacy. In a recent survey of international relations scholars, he was ranked as the most influential scholar on American foreign policy, and in 2011, Foreign Policy named him one of the top 100 Global Thinkers.

Ambassador Samantha Power is the Anna Lindh Professor of the Practice of Global Leadership and Public Policy at Harvard Kennedy School and the William D. Zabel ’61 Professor of Practice in Human Rights at Harvard Law School. From 2013 to 2017 Power served as the 28th U.S. Permanent Representative to the United Nations, as well as a member of President Obama’s cabinet. In this role, Power became the public face of U.S. opposition to Russian aggression in Ukraine and Syria, negotiated the toughest sanctions in a generation against North Korea, lobbied to secure the release of political prisoners, helped build new international law to cripple ISIL’s financial networks, and supported President Obama’s pathbreaking actions to end the Ebola crisis. President Obama has called her “one of our foremost thinkers on foreign policy,” saying that “she showed us that the international community has a moral responsibility and a profound interest in resolving conflicts and defending human dignity.” From 2009 to 2013, Power served on the National Security Council as Special Assistant to the President and Senior Director for Multilateral Affairs and Human Rights, where she focused on issues including atrocities prevention; UN reform; LGBT and women’s rights; the promotion of religious freedom and the protection of religious minorities; and the prevention of human trafficking. Called by Forbes “a powerful crusader for U.S foreign policy as well as human rights and democracy” when it named her one of the “World’s 100 Most Powerful Women,” Power has been recognized as a leading voice internationally for principled American engagement in the world. She has been named as one of Foreign Policy’s “Top 100 Global Thinkers” and has twice been selected as one of TIME’s “100 Most Influential People.” Her book “A Problem from Hell”. America and the Age of Genocide won the Pulitzer Prize and the National Book Critics Circle Award in 2003. Power is also the author of the New York Times bestseller Chasing the Flame: One Man’s Fight to Save the World (2008) and the co-editor, with Derek Chollet, of The Unquiet American: Richard Holbrooke in the World (2017). Her most recent book, The Education of an Idealist: A Memoir (2019), was a New York Times, Wall Street Journal, and USA Today bestseller, and was selected as one of the best books of 2019 by the New York Times, Washington Post, Economist, NPR, TIME, Audible, and Christian Science Monitor.

James K. (“Jim”) Sebenius specializes in analyzing and advising corporations and governments worldwide on their most challenging negotiations. He is the Gordon Donaldson Professor of Business Administration at Harvard Business School, where he founded the Negotiation unit and teaches advanced negotiation to graduate students and senior executives. He also directs the Harvard Negotiation Project at Harvard Law School. With co-author David Lax, Jim originated 3D Negotiation, a uniquely powerful approach for analyzing and advising on complex negotiations. He co-founded Lax Sebenius LLC, an active firm that offers strategic negotiation advice to clients and designs organizational capability-building programs to improve outcomes in mission-critical negotiations. Sebenius’s private sector career has also included years with the Blackstone Group; in the public sector he served in the U.S. government’s Commerce and State Departments. From the earliest days of his professional career, he
Amanda Sloat is Fellow at the Project on Europe and the Transatlantic Relationship at the Belfer Center for Science and International Affairs. She is also a senior fellow in the Center on the United States and Europe at Brookings. Her areas of expertise include Turkey and Southern Europe, British politics, the European Union’s foreign policy, and trans-Atlantic relations. Sloat served in the U.S. government for nearly a decade. She was most recently deputy assistant secretary for Southern Europe and Eastern Mediterranean Affairs at the State Department, where she was responsible for U.S. relations with Cyprus, Greece, and Turkey as well as for coordinating European engagement on Middle East issues. She also served as senior advisor to the White House coordinator for the Middle East, North Africa and Gulf region and as senior advisor to the assistant secretary of state for European and Eurasian affairs. She previously worked as senior professional staff on the U.S. House of Representatives Foreign Affairs Committee, with responsibility for European policy. Prior to her government service, Sloat was a senior program officer with the National Democratic Institute, including work in Iraq with the Council of Representatives. She was also a post-doctoral research fellow with the Institute of Governance at Queen’s University Belfast. During this time, she held visiting fellowships at the Academy of Sciences in the Czech Republic, United Nations Research Institute for Social Development, and the Jean Monnet Center at New York University Law School. She also served as a special advisor to the Scottish Parliament, Northern Ireland Assembly, and European Commission. Sloat holds a doctorate in politics from the University of Edinburgh and a bachelor’s in political theory from James Madison College at Michigan State University. She has published a book, “Scotland in Europe: A Study of Multi-Level Governance” (Peter Lang Pub Inc, 2002). She has written widely on European politics in academic and foreign policy outlets.

Lawrence H. Summers is President Emeritus of Harvard University. During the past two decades he has served in a series of senior policy positions, including Vice President of development economics and chief economist of the World Bank, Undersecretary of the Treasury for International Affairs, Director of the National Economic Council for the Obama Administration from 2009 to 2011, and Secretary of the Treasury of the United States, from 1999 to 2001. He received a bachelor of science degree from the Massachusetts Institute of Technology in 1975 and was awarded a Ph.D. from Harvard in 1982. In 1983, he became one of the youngest individuals in recent history to be named as a tenured member of the Harvard University faculty. In 1987 Mr. Summers became the first social scientist ever to receive the annual Alan T. Waterman Award of the National Science Foundation (NSF) and in 1993, he was awarded the John Bates Clark Medal, given every two years to the outstanding American economist under the age of 40. He is currently the Charles W. Eliot University Professor at Harvard University. He and his wife Elisa New, a professor of English at Harvard, reside in Brookline with their six children.

Shoshana Zuboff is the author of three books, each of which signaled the start of a new epoch in technological society. In the late 1980s her decade-in-the-making In the Age of the Smart Machine: The Future of Work and Power became an instant classic that foresaw how computers would revolutionize the modern workplace. At the dawn of the twenty-first century her influential The Support Economy: Why Corporations Are Failing Individuals and the Next Episode of Capitalism (with James Maxmin), written before the invention of the iPod or Uber, predicted the rise of digitally-mediated products and services tailored to the individual. It warned of the individual and societal risks if companies failed to alter their approach to capitalism. Now her masterwork, The Age of Surveillance Capitalism: The Fight for a Human Future at the New Frontier of Power, synthesizes years of research and thinking in order to reveal a world in which technology users are neither customers, employees, nor products. Instead they’re the raw material for new procedures of manufacturing and sales that define an entirely new economic order: a surveillance economy. She is the Charles Edward Wilson Professor Emerita at Harvard Business School and a former Faculty Associate at the Berkman Klein Center for Internet and Society at Harvard Law School.
Cathryn Cluver Ashbrook is the founding Executive Director of the Future of Diplomacy Project, which examines the challenges to negotiation and statecraft in the 21st century, and the Project on Europe and the Transatlantic Relationship. She looks back on a ten-year career in international journalism and communications, during which she covered global affairs, most notably EU politics and business and the aftermath of September 11th, working as a producer and writer for CNN International based in Atlanta and London. She served on the management team of the European Policy Centre in Brussels, where she was the Deputy Editor of its public policy journal, Challenge Europe and the think tank’s Communications Director, before joining Roland Berger Strategy Consultants as Senior Journalist and consultant in 2005. There, she worked on public policy issues (demographic change, urban competitiveness, green energy) and advised both the consultancy’s Chinese and French offices on branding and communication strategies. In 2009 she served in the second Bloomberg mayoral administration, where she implemented an online program for New York City’s 1.8 million limited English proficiency migrants to access essential public services.

Erika Manouselis is the Project Coordinator for the Future of Diplomacy Project and for the Project on Europe and the Transatlantic Relationship. Previously, she worked as an advisor and speechwriter at the Permanent Mission of Brazil to the UN. She holds a B.A. in Classics and political science with honors from Brown University and an MPhil in Political Thought and Intellectual History from the University of Cambridge.

Álvaro Renedo is the 2019-2020 Rafael del Pino Ministry of Foreign Affairs of Spain Fellow, at Harvard Kennedy School (Beiler Center for Science and International Affairs, Project on Europe and the Transatlantic Relationship). He is also a Fellow at the Real Colegio Complutense at Harvard University, and at the Common Security and Defense Policy Doctoral School (European External Action Service). A Spanish career diplomat, he served as Director of the Department of European Affairs and G20 in the Presidency of the Government of Spain from 2016-2019. In that capacity, he was the Sous-Sherpa of Spain, both in the EU and the G20. Prior to that, he held different posts in the field of EU affairs and G20, in the President’s Office and the Ministry of Foreign Affairs. He is also an academic, and was Associate Professor in the Complutense University of Madrid (Department of Public International Law and International Relations) from 2014-2016. He is the author or coauthor of the following publications, among others: “Transatlantic Dialogue: The Missing Link in Europe’s Post-Covid-19 Green Deal?” (Beiler Center for Science and International Affairs, Harvard Kennedy School, April 2020), “The Fragility of EU Law” (Harvard European Law Association, April 2020); The evolution of the legislative and budgetary powers of the European Parliament: theory and praxis in communitarian democracy” (On Diplomacy and International Relations, vol I, Publications of the Spanish Diplomatic Academy, Spain, 2009); and “The Spanish Presidency of the European Union and the fight against child poverty and social exclusion” (Child Poverty and Social Exclusion. Building equity... childhood development. Comillas Pontifical University, Child Platform, Spain, 2012).

Cathryn Cluver Ashbrook

Álvaro Renedo
Global Leadership Associates offers two public certification workshops and an e-certification option in Action Inquiry and the Global Leadership Profile. Rather, you will be exercising active leadership, moving among peers in a community of inquiry, receiving direct feedback about your leadership impact, and collaboratively learning practical ways to: Assess your current leadership action-logic: your center-of-gravity, emergent, and fallback perspectives that guide your actions. Become conscious of and shift some of the behavioural mental, and emotional habits that are currently limiting your effectiveness. Leadership-development programs, curriculums and initiatives should be as unique as the organization it should reflect the organization’s leadership competencies, build leadership talent at all levels and drive bottom-line results. CMOE has extensive experience working as a partner with organizations of all types and sizes in designing meaningful leadership development programs that build the confidence of leaders and bring their contribution. Learn More. Leading Change. Fully Funded Global Youth Leadership Workshop In South Korea - Youth Time Magazine. Applications are now open for the 2nd Youth Leadership Workshop on Global Citizenship Education. Approximately 50 participants will be selected. Travel and local expenses will be covered for all successful applicants. A highly effective leadership workshop developed by Dr. Henry Cloud and Dr. John Townsend to accelerate personal and professional growth. For more information Poised for Leadership Workshop on September 1 in Cedar Rapids, Iowa - Be Leaderly. Wondering how to become a leader? Join me for Poised for Leadership, a workshop for emerging women leaders who want to advance into positions of management and leadership in business. Our leadership workshops on pages 7-9 receive consistently high marks from participants. Led by an outstanding group of trained facilitators who are experienced IB practitioners, these PD experiences will help you transform yourself as an IB leader. Choose to focus on vision and strategy, teaching and learning, culture and context, or other timely topics on offer. IB professional development is flexible—aside from our standard online and face-to-face events, we offer on-demand online workshops, in-school workshops, and hundreds of events hosted by IB authorized PD providers. We also partner wi